

JCGR Corporate Governance Survey 2007

Firms with 50 or higher JCGIndex (151 firms)

| | | | |
|-----------------------------------|----|------------------------------------|----|
| Toshiba Corp. | 89 | Ube Industries, Ltd. | 67 |
| Daiwa Securities Group Inc. | 84 | Terumo Corp. | 67 |
| Orix Corp. | 83 | Yamaha Motor Co., Ltd. | 67 |
| Teijin Ltd. | 80 | Tokyo Gas Co., Ltd. | 67 |
| Aeon Co., Ltd. | 80 | Showa Denko K. K. | 65 |
| Konica Minolta Holdings, Inc. | 78 | Nidec Corp. | 65 |
| Sony Corp. | 78 | Kao Corp. | 65 |
| Nissen Holdings Co., Ltd. | 78 | TDK Corp. | 65 |
| Sumida Corp. | 76 | *(1 company) | 65 |
| Resona Holdings, Inc. | 76 | Mitsui Mining & Smelting Co., Ltd. | 64 |
| Benesse Corp. | 76 | NSK Ltd. | 64 |
| Omron Corp. | 76 | Sumitomo Corp. | 64 |
| Mitsubishi Electric Corp. | 75 | *(1 company) | 64 |
| Nomura Holdings, Inc. | 75 | Cosmo Oil Co., Ltd. | 63 |
| Shoei Co., Ltd. | 74 | Yokogawa Electric Corp. | 63 |
| Asahi Glass Co., Ltd. | 74 | BANDAI NAMCO Holdings Inc. | 63 |
| Anritsu Corp. | 74 | ****(4 companies) | 63 |
| Hitachi, Ltd. | 73 | Kobe Steel, Ltd. | 62 |
| Mitsubishi Corp. | 73 | Ryohin Keikaku Co., Ltd. | 62 |
| Millea Holdings, Inc. | 72 | Yamaha Corp. | 62 |
| Sojitz Corp. | 71 | JBCC Holdings Inc. | 62 |
| Nomura Research Institute, Ltd. | 71 | ** (2 companies) | 62 |
| Parco Co., Ltd. | 71 | ITOCHU Techno-Solutions Corp. | 61 |
| Ricoh Co., Ltd. | 70 | Japan Airlines Corp. | 61 |
| Fuji Seal International, Inc. | 70 | Chubu Electric Power Co., Inc. | 61 |
| * (1 company) | 70 | *(1 company) | 61 |
| Mitsui & Co., Ltd. | 69 | Takachiho Koheki Co., Ltd. | 60 |
| Hitachi Information Systems, Ltd. | 69 | Takeda Pharmaceutical Co., Ltd. | 60 |
| Meitec Corp. | 69 | East Japan Railway Co. | 60 |
| Shiseido Co., Ltd. | 68 | Tokyo Theatres Co., Inc. | 60 |
| HOYA Corp. | 68 | Sekisui House, Ltd. | 59 |
| * (1 company) | 68 | Asahi Kasei Corp. | 59 |

| | | | |
|------------------------------------------|--------|-------------------------------------|----|
| Showa Shell Sekiyu K.K. | 59 | ****(4 companies) | 55 |
| Taiyo Yuden Co., Ltd. | 59 | NEC Fielding, Ltd. | 54 |
| Toho Co., Ltd | 59 | Nichirei Corp. | 54 |
| CSK Holdings Corp. | 59 | NTN Corp. | 54 |
| *(1 company) | 59 | Toshiba Tec Corp. | 54 |
| Toagosei Co., Ltd. | 58 | Yamatake Corp. | 54 |
| Sumitomo Mitsui Financial Group, Inc. | 58 | Hanwa Co., Ltd. | 54 |
| Mitsui Sumitomo Insurance Co., Ltd. | 58 | Nissho Electronics Corp. | 54 |
| Kawasaki Kisen Kaisha, Ltd. | 58 | *(1 company) | 54 |
| ** (2 companies) | 58 | Obayashi Corp. | 53 |
| Japan Wool Textile Co., Ltd. | 57 | Tokyo Ohka Kogyo Co., Ltd. | 53 |
| Kyowa Hakko Kogyo Co., Ltd. | 57 | Kurimoto, Ltd. | 53 |
| Hitachi Kokusai Electric Inc. | 57 | Funai Electric Co., Ltd | 53 |
| Tamura Corp. | 57 | Advantest Corp. | 53 |
| KOKUYO Co., Ltd. | 57 | Nifco Inc. | 53 |
| Toyota Tsusho Corp. | 57 | Marubeni Corp. | 53 |
| Sumisho Computer Systems Corp. | 57 | ZECS Co., Ltd. | 53 |
| *** (3 companies) | 57 | The Kansai Electric Power Co., Inc. | 53 |
| Maeda Corp. | 56 | ** (2 companies) | 53 |
| Kuraray CO., LTD. | 56 | Accordia Golf Co., Ltd. | 52 |
| Dowa Holdings Co., Ltd. | 56 | Idemitsu Kosan Co., Ltd. | 52 |
| Stanley Electric Co., Ltd. | 56 | Dai Nippon Printing Co., Ltd. | 52 |
| The Sumitomo Trust and Banking Co., Ltd. | 56 | Nikko Cordial Corp. | 52 |
| ACOM Co., Ltd. | 56 | *** (3 companies) | 52 |
| Hitachi Capital Corp. | 56 | NGK Insulators, Ltd. | 51 |
| Tokyo Electric Power Co. | 56 | NEC TOKIN Corp. | 51 |
| ** (2 companies) | 56 | Alpine Electronics, Inc. | 51 |
| NEC Leasing, Ltd. | 55.125 | Nissan Motor Corp. | 51 |
| Taisei Corp. | 55 | Suzuden Corp. | 51 |
| GUNZE Ltd. | 55 | *** (3 companies) | 51 |
| Seikagaku Corp. | 55 | Totetsu Kogyo Co., Ltd. | 50 |
| JFE Holdings, Inc. | 55 | ROHM Co., Ltd. | 50 |
| Tsubakimoto Chain Co. | 55 | Kyokuto Boeki Kaisha, Ltd. | 50 |
| KITZ Corp. | 55 | NTT DATA Corp. | 50 |
| Mitsubishi Estate Co., Ltd. | 55 | ** (2 companies) | 50 |

An asterisk represents a company that declined to disclose its name.