

# 2021 Corporate Governance Survey

## List of 120 Responding Companies

### **Fishery, Agriculture & Forestry ( 2 companies)**

Hokuto Corporation (09)(14)(15)(16)(17)(19)(20)

Hokuryo Co., Ltd.

### **Mining (1 company)**

Japan Petroleum Exploration Co., Ltd. (04)(17)(19)(20)

### **Construction (8 companies)**

Tokyu Construction Co., Ltd. (04)(16)(17)

Yamaura Corp.

Daiho Corporation (04)(05)(06)

Maeda Corporation (02)(03)(04)(05)(06)(07)(08)(09)(11)(12)(13)(15)(19)(20)

Daito Trust Construction Co., Ltd. (03)(04)(09)(10)(14)(15)(16)(17)(20)

Sanki Engineering Co., Ltd. (02)(03)(07)(16)(17)(19)(20)

Asahi Kogyosha Co., Ltd. (14)(15)(16)(17)

DAI-DAN Co., Ltd. (04)(05)(06)(08)(11)(16)(17)(19)(20)

### **Foods (9 companies)**

Showa Sangyo Co., Ltd.

Ezaki Glico Co., Ltd. (04)(05)

Kameda Seika Co., Ltd. (12)(19)(20)

Morinaga Milk Industry Co., Ltd. (20)

Meiji Holdings Co., Ltd.

Itoham Yonekyu Holdings, Inc.

Sapporo Holdings Limited (03)(05)(14)(15)

(16)(20)

J-Oil Mills, Inc. (06)(14)(19)(20)

Kibun Foods Inc.

### **Textiles & Apparel (1 company)**

Unitika Ltd. (17)

### **Chemicals (5 companies)**

Kaneka Corporation (20)

Kao Corporation (04)(05)(06)(07)(08)(09)(10)(11)(12)(13)(14)(15)(16)(17)(19)(20)

Toyo Ink SC Holdings Co., Ltd.

Seiko PMC Corporation

Maezawa Kasei Industries Co., Ltd. (02)(03)(04)(05)(06)(07)

### **Pharmaceutical (3 companies)**

Shionogi Pharma Co., Ltd. (05)(10)(15)(16)(17)(19)(20)

Chugai Pharmaceutical Co., Ltd. (20)

Towa Pharmaceutical Co., Ltd. (19)(20)

### **Oil & Coal Products (1 company)**

Nichireki Co., Ltd. (03)(04)(06)

### **Glass and Stone Products (1 company)**

Nippon Sheet Glass Co., Ltd. (13)(14)(15)(19)(20)

### **Metal Products (1 company)**

ALINCO Incorporated (17)(20)

**Machinery (8 companies)**

Oiles Corporation (19)(20)  
SINTOKOGIO, LTD. (04)(06)(08)(09)(10)  
(11)(12)(14)  
Sakai Heavy Industries, Ltd.  
Ebara Corporation (04)(05)(19)(20)  
FUJITEC Co., Ltd. (04)(10)(11)(19)  
SANKYO Co., Ltd. (20)  
NSK Ltd. (03)(07)(08)(12)(13)(14)(15)(16)  
(17)(19)  
KITZ Corporation (03)(04)(05)(06)(07)(08)  
(09)(11)(15)(17)(19)(20)

**Electric Appliances (14 companies)**

IBIDEN Co., Ltd. (04)(07)(15)(16)(19)(20)  
Konica Minolta Japan, Inc. (02)(03)(04)(05)  
(06)(07)(08)(09)(10)(11)(12)(13)(14)(15)  
(16)(17)(19)(20)  
Toshiba Corporation (04)(05)(06)(07)(08)  
(09)(10)(11)(12)(13)(14)  
Meidensha Corporation (19)(20)  
JVCKENWOOD Corporation (19)(20)  
Mimaki Engineering Co., Ltd. (17)  
Omron Corporation (02)(03)(04)(05)(06)  
(07)(08)(09)(10)(12)(13)(14)(15)(16)(17)  
(19)(20)  
Sony Group Corporation (04)(05)(06)(07)  
(08)(09)(10)(11)(12)(13)(14)(15)(16)(17)  
(19)(20)  
Honda Tsushin Kogyo Co., Ltd. (19)(20)  
Yokogawa Electric Corporation (04)(05)(06)  
(07)(08)(09)(11)(12)(13)(14)(15)(17)(19)  
Nihon Kohden Corporation (17)(19)(20)  
Advantest Corporation (06)(07)(08)(09)(10)  
(11)(12)(13)(14)(15)(16)(17)(19)(20)  
ROHM Co., Ltd. (02)(04)(05)(06)(07)(08)

(09)(10)(11)(12)(13)(14)(15)(16)(17)(19)  
(20)

Tokyo Electron Ltd. (02)(04)(05)(06)(08)  
(09)(11)(12)(13)(14)(15)(16)(17)(19)(20)

**Transportation Equipment (4 companies)**

Isuzu Motors Limited (03)  
AISIN Corporation (05)(06)  
Imasen Electric Industrial Co., Ltd. (04)(05)  
(06)(07)(08)(09)(10)(12)(20)  
Yorozu Corporation (04)(05)(07)(15)(16)  
(17)(19)

**Precision Instruments (2 companies)**

Terumo Corporation (03)(04)(05)(06)(07)  
(08)(09)(10)(11)(12)(13)(14)(15)(16)(17)  
(19)(20)  
Nagano Keiki Co., Ltd. (20)

**Other Products (5 companies)**

Nakamoto Packs Co., Ltd. (20)  
Hagihara Industries, Inc.  
Toppan Printing Co., Ltd. (02)(03)(04)(05)  
(06)(07)(08)(09)(10)(11)(12)(13)(14)(15)  
(16)(17)(19)(20)  
Yamaha Corporation (02)(04)(05)(07)(09)  
(10)(11)(13)(14)  
Nakabayashi Co., Ltd. (08)(09)(10)(11)(17)  
(19)(20)

**Electric Power & Gas (1 company)**

The Kansai Electric Power Co., Inc. (05)  
(06)(07)(08)(20)

**Marine Transportation (2 companies)**

Nippon Yusen Kabushiki Kaisha (04)

Mitsui O.S.K. Lines, Ltd. (02)(04)(05)(06)  
(07)(08)

**Air Transportation (1 company)**

ANA Holdings Inc. (05)(06)(07)(08)(17)(19)  
(20)

**Warehousing and Harbor Transportation  
(3 companies)**

The Shibusawa Warehouse Co., Ltd.  
Chuo Warehouse Co., Ltd.  
Utoc Corporation (02)(03)(04)(05)(13)(19)  
(20)

**Information and Communication (11  
companies)**

JNS Holdings Inc.  
MEDIA DO Co., Ltd. (20)  
T-Gaia Corporation (19)(20)  
System Research Co., Ltd.  
PROTO Corporation  
HIMACS, Ltd.  
Information Services International-Dentsu,  
Ltd. (07)(12)(13)(14)(15)(16)  
Intelligent Wave Inc. (19)(20)  
Asahi Broadcasting Group Holdings  
Corporation  
TOHO CO., LTD. (20)  
Computer Engineering & Consulting Ltd.  
(02)(04)(07)(08)(20)

**Wholesale Trade (5 companies)**

TACHIBANA ELETECH Co., Ltd. (05)(06)  
(08)(09)(16)(17)(19)(20)  
Yamashita Health Care Holdings, Inc.  
(19)(20)

Senshu Electric Co., Ltd. (17)(19)(20)  
Autobacs Seven Co., Ltd. (03)(05)(10)(11)  
(12)(14)(15)(16)(17)

Totech Corporation

**Retail Trade (14 companies)**

ASKUL Corporation (15)(17)(20)  
Hiramatsu Inc. (16)(17)(19)  
DD Holdings Co., Ltd.  
J. FRONT RETAILING Co., Ltd. (09)(15)  
(16)(17)(19)(20)  
Skylark Holdings Co., Ltd.  
United Super Markets Holdings Inc. (19)(20)  
Nihon Chouzai Co., Ltd. (17)(19)  
Seven & i Holdings Co., Ltd. (07)(08)(09)  
(10)(11)(12)(13)(19)(20)  
Baroque Japan Limited  
Albis Co., Ltd.  
SHIMAMURA Co., Ltd. (02)(05)  
H2O Retailing Corporation (07)(08)(09)(20)  
AIGAN CO., LTD. (12)(17)(19)(20)  
Fujikyu Corporation (14)(15)(16)(17)(19)

**Banks (2 companies)**

Resona Holdings, Inc. (03)(04)(05)(06)(07)  
(08)(09)(10)(11)(12)(13)(14)(15)(16)(17)  
(19)(20)  
Kita-Nippon Bank, Ltd.

**Securities and Commodity Futures (3  
companies)**

Tokai Tokyo Financial Holdings, Inc.  
Ichiyoshi Securities Co., Ltd. (09)(10)(11)  
(12)(13)(14)(15)(16)(17)(19)(20)  
Matsui Securities Co., Ltd. (03)(04)(05)(06)  
(09)

**Other Financing Business (2 companies)**

Credit Saison Co., Ltd. (02)(04)(05)(06)(08)  
(12)(13)(16)(17)(20)

ACOM Co., Ltd. (04)(05)(06)(07)(08)(09)  
(19)(20)

**Real Estate (4 companies)**

Ichigo Inc. (16)(17)

Good Com Asset Co., Ltd.

DAIBIRU Corporation

Fuji Corporation Limited (20)

**Services (7 companies)**

Duskin Co., Ltd. (07)(16)

Yamada Consulting Group Co., Ltd. (20)

LTS, Inc.

Tokyo Theatres Company, Incorporated  
(03)(04)(05)(06)(07)(15)(19)(20)

NOMURA Co., Ltd. (05)(06)(17)(19)(20)

Meitec Corporation (04)(05)(06)(07)(08)  
(09)(11)(12)(13)(20)

Daiseki Co., Ltd. (08)(16)(20)

(120 companies in total)

\*The parenthesized two-digit number (XY) after the company name represents the 20XY year, meaning that the company has responded to the 20XY year survey. Companies with a lot of parentheses can be seen to be utilizing the JCG Index survey actively.