

2023 Corporate Governance Survey

List of 137 Responding Companies

(The four-digit number in front of the company name is the TSE listing code.)

Fishery, Agriculture & Forestry (1 company)

1379 Hokuto Corporation
(09)(14)(15)(16)(17)(19)(20)(21)(22)

Mining (1 company)

1662 Japan Petroleum Exploration Co., Ltd.
(04)(17)(19)(20)(21)(22)

Construction (9 companies)

1780 Yamaura Corp.
1720 Tokyu Construction Co., Ltd.
1860 Toda Corporation (19)(22)
5076 INFRONEER Holdings Inc.
1980 DAI-DAN Co., Ltd.
(04)(05)(06)(08)(11)(16)(17)(19)(20)(21)
(22)
1433 BESTERRA Co., Ltd.
1429 Nippon Aqua Co., Ltd.
1820 Nishimatsu Construction Co., Ltd.
1882 Toa Road Corporation

Foods (6 companies)

2820 Yamami Company (22)
2933 Kibun Foods Inc.
2579 Coca-Cola Bottlers Japan Holdings Inc.
2269 Meiji Holdings Co., Ltd. (22)
2220 Kameda Seika Co., Ltd.
(12)(19)(20)(21)(22)
2802 Ajinomoto Co., Inc.

Chemicals (12 companies)

4955 Agro-Kanesho Co., Ltd. (22)
4634 Toyo Ink SC Holdings Co., Ltd.
4985 Earth Corporation (22)
4452 Kao Corporation
(04)(05)(06)(07)(08)(09)(10)(11)(12)(13)
(14)(15)(16)(17)(19)(20)(21)(22)
5208 Arisawa Manufacturing Co., Ltd.

4043 Tokuyama Corporation
(02)(04)(05)(06)(07)(08)(14)(22)
8113 Unicharm Corporation (02)(22)
7925 Maezawa Kasei Industries Co., Ltd.
(02)(03)(04)(05)(06)(07)(22)
4461 DKS Co. Ltd.
4980 Dexerials Corporation
4612 Nippon Paint Holdings Co., Ltd.
4919 Milbon Co., Ltd.

Pharmaceutical (3 companies)

4523 Eisai Co., Ltd.
(02)(04)(05)(06)(08)(09)(10)(11)(12)(13)
(14)(15)(16)(17)(19)(20)(21)(22)
4565 Sosei Group Corporation
4552 JCR Pharmaceuticals Co., Ltd.

Oil & Coal Products (2 companies)

5011 Nichireki Co., Ltd.
5019 Idemitsu Kosan Co., Ltd.

Glass & Ceramics Products (1 company)

5202 Nippon Sheet Glass Co., Ltd.
(13)(14)(15)(19)(20)(21)(22)

Iron & Steel (1 company)

5491 NIPPON KINZOKU Co., Ltd. (22)

Metal Products (3 companies)

5938 LIXIL Corporation
3445 RS Technologies Co., Ltd.
5933 ALINCO Incorporated (17)(20)(21)(22)

Machinery (17 companies)

6203 Howa Machinery, Ltd.
6298 Y.A.C. Holdings Co., Ltd.
6151 Nitto Kohki Co., Ltd. (06)(22)

6486 Eagle Industry Co., Ltd.
 7003 Mitsui E&S Co., Ltd.
 6282 Oiles Corporation (19)(20)(21)(22)
 6470 Taiho Kogyo Co., Ltd.
 6471 NSK Ltd.
 (03)(07)(08)(12)(13)(14)(15)(16)(17)(19)
 (22)
 6306 Nikko Co., Ltd.
 6332 Tsukishima Holdings Co., Ltd.
 6294 Okada Aiyon Corporation
 6407 CKD Corporation
 7718 Star Micronics Co., Ltd.
 6368 Organo Corporation (22)
 6258 Hirata Corporation
 6268 Nabtesco Corporation
 6361 Ebara Corporation
 (04)(05)(19)(20)(21)(22)

Electric Appliances (17 companies)

6508 Meidensha Corporation (19)(20)(21)(22)
 6699 Diamond Electric Holdings Co., Ltd.
 4062 IBIDEN Co., Ltd.
 (04)(07)(15)(16)(19)(20)(21)(22)
 6770 Alps Alpine Co., Ltd.
 (13)(14)(15)(16)(19)(20)(21)(22)
 6502 Toshiba Corporation
 (04)(05)(06)(07)(08)(09)(10)(11)(12)(13)
 (14)(22)
 6857 Advantest Corporation
 (06)(07)(08)(09)(10)(11)(12)(13)(14)(15)
 (16)(17)(19)(20)(21)(22)
 6645 Omron Corporation
 (02)(03)(04)(05)(06)(07)(08)(09)(10)(12)
 (13)(14)(15)(16)(17)(19)(20)(21)(22)
 4902 Konica Minolta, Inc.
 6841 Yokogawa Electric Corporation
 (04)(05)(06)(07)(08)(09)(11)(12)(13)(14)
 (15)(17)(19)(22)
 6817 Sumida Corporation
 (02)(03)(04)(05)(06)(07)(08)(09)(10)(11)
 (12)(13)(14)(15)(16)(17)(22)

6752 Panasonic Holdings Corporation
 (02)(05)(22)
 6849 Nihon Kohden Corporation
 (17)(19)(20)(21)(22)
 6523 PHC Holdings Corporation
 8035 Tokyo Electron Ltd.
 (02)(04)(05)(06)(08)(09)(11)(12)(13)(14)
 (15)(16)(17)(19)(20)(21)(22)
 6632 JVCKENWOOD Corporation
 (19)(20)(21)(22)
 6758 Sony Group Corporation
 (04)(05)(06)(07)(08)(09)(10)(11)(12)(13)
 (14)(15)(16)(17)(19)(20)(21)(22)
 6981 Murata Manufacturing Co., Ltd.

Transportation Equipment (4 companies)

6902 DENSO Corporation
 7238 Akebono Brake Industry Co., Ltd.
 7250 Pacific Industrial Co., Ltd.
 7240 NOK Corporation

Precision Instruments (3 companies)

7741 HOYA Corporation
 (02)(03)(04)(05)(07)(12)(13)(15)(22)
 7723 Aichi Tokei Denki Co., Ltd.
 7715 Nagano Keiki Co., Ltd.

Other Products (1 company)

7911 Toppan Printing Co., Ltd.
 (02)(03)(04)(05)(06)(07)(08)(09)(10)(11)
 (12)(13)(14)(15)(16)(17)(19)(20)(21)

Electric Power & Gas (2 companies)

9509 Hokkaido Electric Power Co., Inc.
 9503 The Kansai Electric Power Co., Inc.
 (05)(06)(07)(08)(20)(21)(22)

Land Transportation (2 companies)

9039 Sakai Moving Service Co., Ltd.
 9010 Fuji Kyuko Co., Ltd. (04)(19)(20)(21)(22)

Marine Transportation (2 companies)

9101 Nippon Yusen Kabushiki Kaisha (04)(22)
9104 Mitsui O.S.K. Lines, Ltd.

Air Transportation (1 company)

9202 ANA Holdings Inc.

Warehousing & Harbor Transportation

Services (2 companies)

9319 Chuo Warehouse Co., Ltd. (22)
9304 The Shibusawa Warehouse Co., Ltd.
(22)

Information & Communication

(9 companies)

9692 Computer Engineering & Consulting Ltd.
9602 TOHO CO., LTD. (20)(21)(22)
9416 Vision Inc.
9605 Toei Company, Ltd.
3771 System Research Co., Ltd. (22)
3678 MEDIA DO Co., Ltd. (20)(21)(22)
9468 KADOKAWA Corporation
3738 T-Gaia Corporation (19)(20)(21)(22)
3673 Broadleaf Co., Ltd.

Wholesale Trade (11 companies)

9960 Totech Corporation (22)
7414 Onoken Co., Ltd.
2768 Sojitz Corporation
(06)(07)(08)(09)(11)(14)(15)(22)
8051 Yamazen Corporation (22)
8142 TOHO Co., Ltd.
8081 Kanaden Corporation (22)
3183 WIN-Partners Co., Ltd.
8078 Hanwa Co., Ltd.
(04)(05)(06)(07)(08)(09)(11)(14)(16)(17)
(19)(20)(21)(22)
7482 Shimojima Co., Ltd. (06)(09)(12)(22)
3167 TOKAI Holdings Corporation
7575 Japan Lifeline Co., Ltd.

Retail Trade (9 companies)

3048 BicCamera Inc.
8282 K's Holdings Corporation
8276 Heiwado Co., Ltd. (04)(05)(12)(13)(22)
2764 Hiramatsu Inc.
4350 Medical System Network Co., Ltd.
3382 Seven & i Holdings Co., Ltd.
(07)(08)(09)(10)(11)(12)(13)(19)(20)(21)
(22)
7475 Albis Co., Ltd. (22)
3034 Qol Holdings Co., Ltd. (22)
3546 Alleanza Holdings Co., Ltd.

Banks (2 companies)

8308 Resona Holdings, Inc.
(03)(04)(05)(06)(07)(08)(09)(10)(11)(12)
(13)(14)(15)(16)(17)(19)(20)(21)(22)
7173 Tokyo Kiraboshi Financial Group, Inc.

Securities & Commodity Futures

(3 companies)

8628 Matsui Securities Co., Ltd.
(03)(04)(05)(06)(09)(22)
8616 Tokai Tokyo Financial Holdings, Inc. (22)
8624 Ichiyoshi Securities Co., Ltd.
(09)(10)(11)(12)(13)(14)(15)(16)(17)(19)
(20)(21)(22)

Insurance (1 company)

8795 T&D Holdings, Inc.

Other Financing Business (1 company)

8566 Ricoh Leasing Company, Ltd.

Real Estate (3 companies)

2337 Ichigo Inc.
1878 Daito Trust Construction Co., Ltd.
(03)(04)(09)(10)(14)(15)(16)(17)(20)(21)
(22)
8934 Sun Frontier Fudousan Co., Ltd.

Services (8 companies)

9755 OYO Corporation	3521 Econach Holdings Co., Ltd. (22)
9744 Meitec Corporation	4732 USS Co., Ltd.
4792 YAMADA Consulting Group Co., Ltd.	6197 Solasto Corporation
6185 SMN Corporation	
2121 MIXI, Inc.	(137 companies in total)

*The parenthesized two-digit number (XY) after the company name represents the 20XY year, meaning that the company has responded to the 20XY year survey.